## **E-COMMERCE**



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## **Defining E-Commerce**

## • E-business

 Activities a company performs for selling and buying products and services, using computers and communication technologies

#### • E-commerce

- Buying and selling goods and services over the Internet
- Builds on traditional commerce by adding the flexibility that networks offer and the availability of the Internet

## Defining E-Commerce (cont'd.)

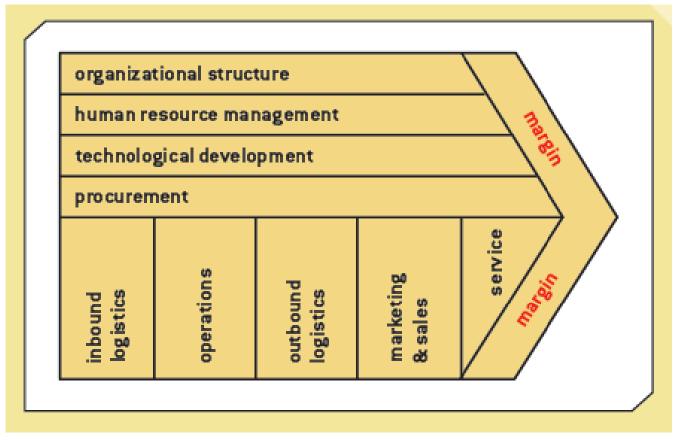
- Business applications that use the Internet:
  - Buying and selling products and services
  - Collaborating with other companies
  - Communicating with business partners
  - Gathering business intelligence on customers and competitors
  - Providing customer service
  - Making software updates and patches available
  - Offering vendor support
  - Publishing and disseminating information

## The Value Chain and E-Commerce

## • Value chain

- Michael Porter
- 1985
- Series of activities designed to meet business needs by adding value (or cost) in each phase of the process
- Supporting activities:
  - Organizational infrastructure, human resource management, technological development, and procurement





## The Value Chain and E-Commerce (cont'd.)

- Primary activities:
  - Inbound logistics
  - Operations
  - Outbound logistics
  - Marketing and sales
  - Service
- The Internet
  - Increases the speed and accuracy of communication between suppliers, distributors, and customers
  - Low cost means companies of any size can participate in value chain integration

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#### **E-Commerce versus Traditional Commerce**

- Internet and telecommunication technologies play major role
- No physical store
- Click-and-brick e-commerce
  - Mix of traditional and e-commerce

Table 8.1         E-Commerce versus Traditional Commerce					
Activity	Traditional commerce	E-commerce			
Product information	Magazines, flyers	Web sites, online catalogs			
Business communication	Regular mail, phone calls	E-mail			
Check product availability	Phone calls, faxes, letters	E-mail, Web sites, and extranets			
Order generation	Printed forms	E-mail, Web sites			
Product acknowledgements	Phone calls, faxes	E-mail, Web sites, and EDI			
Invoice generation	Printed forms	Web sites			

#### Twitter Helps Businesses to Find Customers

- Twitter can be used by businesses as a promotional tool and as a way to find sales leads
- Boloco, a burrito restaurant chain, posted a photo of a coupon on Twitter and invited customers to bring in any image of the coupon -- a photocopy, a printout, or even an image on a mobile phone -- to get the discount
- The promotion was a big success, given that 900 customers redeemed the coupon (including by bringing their mobile phones) as opposed to the usual 350

## Advantages and Disadvantages of E-Commerce

- Advantages:
  - Better relationships with suppliers, customers, business partners
  - Price transparency
  - Round the clock and globe operations
  - More information on potential customers
  - Increasing customer involvement
  - Improving customer service
  - Increasing flexibility and ease of shopping

# Advantages and Disadvantages of E-Commerce (cont'd.)

- Increasing the number of customers
- Increasing opportunities for collaboration with business partners
- Increasing return on investment because inventory needs are reduced
- Offering personalized services and product customization
- Reducing administrative and transaction costs

# Advantages and Disadvantages of E-Commerce (cont'd.)

- Disadvantages:
  - Bandwidth capacity problems
  - Security issues
  - Accessibility
  - Acceptance

#### **Business-to-Consumer E-Commerce**

#### Table 8.2 Major E-Commerce Categories

	Consumer	Business	Government
Consumer	C2C	C2B	C2G
Business	B2C	B2B	B2G
Government	G2C	G2B	G2G

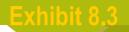
	Business	Consumer	Government
Business	<ul> <li>B2B</li> <li>Wholesalers, software and service providers</li> <li>Alibaba, Nop-Templates, Spectrum Audio</li> </ul>	• Retailers (most common category) • Amazon, Walmart	<ul> <li>B2G</li> <li>Private-sector suppliers of services</li> <li>Web-based applications, databases</li> </ul>
Consumer	C2B • An individual who has something to offer • Bloggers, hiring websites	• Auction websites • eBay	• Public Government auctions
Government	G2B • Online collection of taxes and fees	• Online collection of taxes and fees	G2G • Document exchange, sharing public administration registers

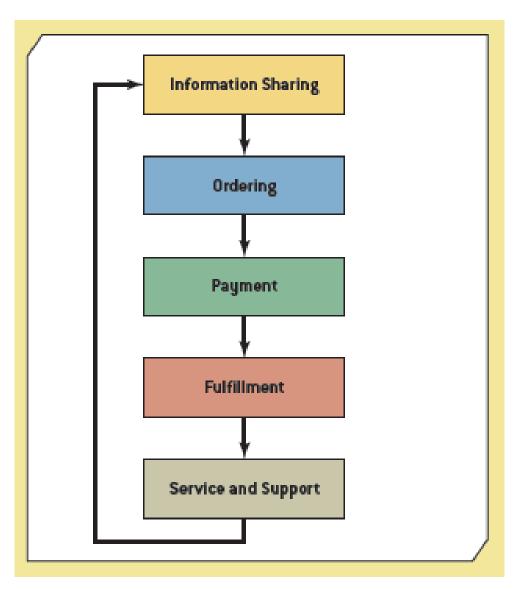
## Organizational or Intrabusiness E-Commerce

- Involves e-commerce activities that take place inside an organization
- Can include:
  - Exchange of goods, services, or information among employees
  - Conducting training programs and offering human resource services
- Supporting activities in Porter's value chain

## A B2C E-Commerce Cycle

- Major activities:
  - Information sharing
  - Ordering
  - Payment
  - Fulfillment
  - Service and support





#### B2B E-Commerce: A Second Look

- B2Bs use these additional technologies extensively:
  - Intranets
  - Extranets
  - Virtual private networks
  - Electronic data interchange (EDI)
  - Electronic funds transfer (EFT)
- Lowers production costs and improves accuracy
  - By eliminating many labor-intensive tasks

## Major Models of B2B E-Commerce

- Three major types of B2B e-commerce models, based on who controls the marketplace:
  - Seller
  - Buyer
  - Intermediary (third-party)
- Fourth model called trading partner agreements

#### Seller-Side Marketplace

- Most popular B2B model
- Sellers who cater to specialized markets come together to create a common marketplace for buyers

#### • E-procurement

- Enables employees in an organization to order and receive supplies and services directly from suppliers
- Can also automate some buying and selling activities
- Major vendors of e-commerce and B2B solutions include I2 Technologies, IBM, Oracle, and SAP

#### **E-Procurement at Schlumberger**

- Schlumberger
  - Oil field services provider
- E-procurement system for order processing
  - Has reduced the cost per order by streamlining paperwork
  - Replaced a centralized electronic data interchange (EDI) procurement system
  - Easy-to-use interface

#### **Buyer-Side Marketplace**

- Buyer, or a group of buyers, opens an electronic marketplace
  - Invites sellers to bid on announced products or requests for quotation (RFQs)
- Buyers can:
  - Manage the procurement process more efficiently
  - Lower administrative costs
  - Implement uniform pricing
- Large corporations, such as General Electric or Boeing

#### Third-Party Exchange Marketplace

- Controlled by a third party
- Marketplace generates revenue from the fees charged for matching buyers and sellers
- Usually active in vertical or horizontal market
- Offers suppliers a direct channel of communication to buyers through online storefronts

## Worldbid.com: A Third-Party Exchange Marketplace

- International marketplace
- Designed to help small to mid-sized companies buy and sell products or services domestically or internationally
- Provides:
  - Trade leads
  - Request for proposals for private and government organizations worldwide

#### Trading Partner Agreements

- Automate negotiating processes and enforce contracts between participating businesses
- Business partners can send and receive bids, contracts, and other information needed when offering and purchasing products and services
- Enables customers to submit electronic documents via the Internet that previously required hard copies with signatures

– Using XML

## Mobile and Voice-Based E-Commerce

- Mobile commerce (m-commerce)
  - Based on Wireless Application Protocol (WAP)
  - Using handheld devices, such as smart phones or PDAs, to conduct business transactions
- Supporting technologies:
  - Wireless wide-area networks and 3G networks
  - Short-range wireless communication technologies
- Examples:
  - iPhone apps
  - Internet Explorer Mobile
  - Google mobile

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## Mobile and Voice-Based E-Commerce (cont'd.)

#### • Voice-based e-commerce

- Rely on voice recognition and text-to-speech technologies
- Can conduct business using e-wallets
- Security features
  - Call recognition, voice recognition, fixed shipping address

## **E-Commerce Supporting Technologies**

- Electronic payment systems
- Web marketing
- Search engine optimization

#### **Electronic Payment Systems**

## • Electronic payment

- Money or scrip that is exchanged only electronically
- Payment cards:
  - Credit, debit, charge, and smart cards

#### • Smart cards

- Credit card sized
- Contain an embedded microprocessor chip storing important financial and personal information

## Electronic Payment Systems (cont'd.)

- Other types of payments:
  - E-cash
  - E-wallets
  - PayPal
  - Micropayments

## Web Marketing

- Uses the Web and its supporting technologies to promote goods and services
- Terms:
  - Ad impression
  - Banner ads
  - Click
  - Cost per thousand (CPM)
  - Cost per click (CPC)
  - Click-through rate (CTR)
  - Cookie

## Web Marketing (cont'd.)

- Hit
- Meta tag
- Page view (PV)
- Pop-up ads
- Pop-under ads
- Splash screen
- Spot leasing

#### **Search Engine Optimization**

- Method for improving the volume or quality of traffic to a Web site
- Some companies offer SEO service
  - Editing a site's contents and HTML code to increase its relevance to specific keywords
- Recommendations for optimizing a Web site:
  - Keywords
  - Page title
  - Inbound links

## Summary

- Michael Porter's value chain, compared ecommerce with traditional commerce
- Major e-commerce business models
- Main categories of e-commerce
- B2C e-commerce business cycle
- B2B e-commerce business models
- Mobile and voice e-commerce
- Supporting technologies